

A radical new way to buy and sell homes. Online. At auction.



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### Kaaja mission & promise

Kaaja is the online auction marketplace for residential & commercial properties

Kaaja's mission is to empower institutional sellers, private and real estate agents in buying and selling properties rapidly and at the best possible price, while simplifying the entire process through best in class technology and skilled real estate agents.



"A house is made of walls and beams. A home is made of love and dreams."

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## Kaaja Identity

- We own a real estate license with a unique value proposition, where **digital innovation** and **professional agents** live happily ever after
- We work independently, yet we are open to collaborate with any other smart agency eager to maximize returns for their clients
- We leverage on **best in class technologies** and **qualified agents** to provide a superior service, yet understand the importance of human-to-human relations in such a delicate transaction as home buying
- We conduct the entire process online from the property listing to a digitally signed purchase offer, with real physical touchpoints like home inspections and home showings, as well as the final closure (at notary office)

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#### The macroeconomic context

- The COVID 19 emergency has accelerated the digital transformation in the real estate sector
- What 6-12 months ago appeared impossible or simply very distant is now reality
- The ability to purchase property with digital scheduling and remote tour management is now more than ever a necessity
- Tools like virtual tours and smart locks to minimize contact with agents or clients are now reality
- In addition the current crisis is impacting everyone cash availability: second homes do no longer appear as profitable as imagined given the serious crisis of all hospitality sector and short-term rentals in particular
- As a result, a large influx of properties is expected in H2 2020 and 2021 to relief individual and corporate finance
- Buyers and sellers are now forced to seek and accept new ways to conduct real estate transactions in order to provide better visibility to their own inventory and faster closing times
- Real estate auction of also non distressed items is a tremendous opportunity not to be missed
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#### The macroeconomic context

#### Current US market situation



#### AUCTION COM IN THE NEWS ONLINE AUCTIONS GAIN TRACTION CORONAVIRUS CURBS TRADITIONA TACTICS

2 Zillow Data Latest Visuals Buyers/Sellers Renters Policy/Politics Presentations Exclusives

#### Web Visits to For-Sale Listings Rebounding as Spring Unfolds

By Jeff Tucker on Apr. 21, 2020

 Page views on for-sale listings on Zillow fell as much as 19% year-over-year in mid-March, but have rebounded sharply since then.

· Traffic on listings in some metros have recovered more quickly, including Los Angeles, Houston, Dallas and Atlanta.

Web raffic to for-sale home listings on Zillow field off annatically in mid-March as the U.S. connavius outbreak began in earnest and stay-at-home orders were expanded, effectively shuttering large parts of the economy. But by mid-April, overall visits to forsale homes hard robunded to levels – perhaps suprivingly – that are actually slightly higher than a year ago.

#### Early Data Point to Slight Housing Turnaround After Initial Coronavirus Pullback (March 2020 Market Report)

By Jeff Tucker on Apr. 22, 2020

 Pending home sales slowed dramatically in the second half of March, but may have turned a corner in recent days and are up 6.2% week-over-week.

- · New listings continued to fall in April, down 37.7% year-over-year in the week ending April 19.
- According to the Zillow Home Value Index, the typical home in the U.S. was worth \$248,857 in March, up 4.1% year-over-



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#### Auctions in Italy



Sorgenti: Auction.com, Zillow Research EY

#### Italy: our main market



- Since the 2013 crisis, the market is bouncing back, in spite of COVID
- Transactions continues to grow for seventh year in a row
- Expected to reach the 800,000 in 2022
- But the demand is always more price sensitive
- Apart top 5 cities, prices are stable in spite of such increasing demand
- Italian residential stock is one of the oldest in EU, seeking investments







Source: Agenzia dell'Entrate (2018), Sole24Ore, DebtWire, European Real Estate Forum by Eurostat (2018), EY



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## Emerging Opportunities in Real Estate with Proptech

Proptech is the digital transformation in property industry. It considers both the technological and mentality change of real estate industry



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#### The market need and how Kaaja meets it

## Sellers

- Real estate developers find difficult to sell all assets rapidly, while getting the best market price
- Investors and homeowners want to sell rapidly at the best possible price
- Real estate agents want to sell rapidly difficult assets
- Financial institutions own hundred thousands real estate assets from NPL and fast emerging UTP, incurring recurring management costs and capital lockup
- At the most NPL liquidations occur at 28% of their value (losing 72% of market value)
- Not all real estate brokerage firms are reliable, and for most sellers leveraging on internal resources not always efficient



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They offer low



# Buyers

- Agents are not always perceived as trustworthy
- Home value and full costs are often unclear
- Buyers cannot always access to the best available price
- Too many issues with the property are unveiled at closure
- Bidding wars often occur in the dark and buyers feel that the process lacks transparency
- Specifically, until now auctions are limited to fully distressed items with judicial proceeding
- Negotiating with too many parties is often cumbersome and time consuming



transparency in the

whole process



They do all pre-work for customers: no surprise at closures

They offer full support from pre-auction to closing

## A new Digital Process



- Valuable assets from
  - Real estate developers and financial institutions
  - Investors and homeowners
- Real estate agents
- Distressed and uncertain assets from financial institutions and credit collection businesses
  - Resulting from NPL repossessions
  - Coming from UTP assets



- Direct channel: online auction website
  - Like no other in the market, supported by a proven business model and advanced digital marketing capabilities
- Partners: existing aggregator websites
  - Immobiliare.it, Casa.it, Idealista.it and many more
- Third party lists: investors
  - Targeting selected investor databases

#### Sale & Buying Process

Sale Process



Available info:

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- Overall description \_
- Average price per m<sup>2</sup> \_
- Public transportation
- Internet connectivity \_
- Schools and Grocery stores
- Commute time
- \_ Criminal score

- Address (Google maps satellite and street view)
- Facts and features / Description
- Key property documents
- Images and video / Online virtual tour
- Contact the agent for info
- Book a live video tour with a remote agent
- Book a real tour with a remote agent (via smart lock)
- \_ Book a standard tour with an agent

- Place one or more bids
- Monitor auction progress
- Receive constant alerts
- Make counter-offer via SMS / app
- Lose\win the online auction
- Pav deposit
- Digitally signing PSA

Pay the property

#### Price setting

• The **Buy Now** price: this is the listed price by the seller

• **Reserve Price**: this is the price below which, the seller has the right to accept or refuse an offer; the seller must sell if the offer is at or above the reserve price

The **Base Price** is instead set by Kaaja, according to a number of factors - where the ultimate goals is to stimulate the audience in order to reach the reserve price as soon as possible



## Extra Services to Buyers and Sellers

Listing	Pre auction	At auction	Post auction	Post sales
Advanced Home Staging	Open House Event	Extra marketing (Sponsored property / top property /)	Additional solicitor services	Buy & rent
Renovation	Smart Locks		Mortgage	Home staging
Document Check and Collection	Auction Preview (Platinum buyers only)		Insurance	Renovation
Virtual Tours	Extra marketing (Sponsored property / top property /)			Maintenance
Market Data Services				Buy & sell after renovation
				Home security
				Digital home

### Founders

- Senior executives with proven track record in digital and real estate, with both corporate and startup experience
- Concrete achievements in building and growing international business with a strong data driven approach
- Matured solid experience in leading US real estate online auctions for both B2B and B2C business





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#### They believed in us

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## Investors

- Sensible Capital
- Club degli Investitori

## **Real Estate**

- Holding 18 Immobiliare
- InvestiRE
- GreenStone Sicaf



### So why choosing Kaaja?



#### **Our Track Record**

In our first 6 months of operations we have:



## Opportunity with Kaaja

- Collaborating with Kaaja will open your business to the following opportunities:
  - Superior Technology
  - Advanced Digital Marketing
  - Operations Excellence



## Kaaja in a nutshell

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Top service, highest results in a short timeframe

Success fee based agreement



Working seamlessly with own professionals (H2P Real Estate) or collaborating with incumbent agents



## Kaaja auction process is simple, flexible, transparent and 100% online

#### Simple

 With only a few clicks the user can find the desidered property, book a visit, make an offer with "Buy Now" or during the auction and make any counteroffer quickly and automatically

#### Flexible

Our property platform allows you to configure the starting bid, reserve price and buy now,
 modifying the visit dates, auction duration, counteroffer timing and the set of documents needed
 for any given property

#### Transparent

- All necessary documentations for banks and solicitors as well as all offers and counteroffers are available online to everyone registered soon they will be also stored and available on blockchain
  100% online
  - Every step of the process is available online, including the offer submission or precontract signature



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## Appendix

#### Milan - Zona Bocconi

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#### Milan - Art Building



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## Rome - Uptown Gardens





#### Rome - Monte Mario







## Sample Reporting



#### Website Traffic & Behaviour

#### Visits / Appointments

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		Displaying 1	- 20 of 87 Ev
Upco	iming Pending Past	Date Range - 18* Filter	🖲 Exp
Frida	y, 26 February 2021		
•	15:30 - 16:30	Prancesco Altobelli with you Event type Visita immobile di persona - cod: HRM-7-1	▶ Det
•	16:30 - 17:30	michele ragni with you Event type Visita immobile con agente via video - cod: HRM-3-1	▶ Det
Satur	iday, 27 February 2021		
•	11:00 - 12:00	claudio torella with you Event typo Visita Immobile di persona - cod: HRM-6-1	▶ Det
•	17:00 - 18:00	Beatrice Losio with you Event type Visita immobile di persona - cod: HRM-5-1	▶ Dot
Mono	day, 1 March 2021		
•	15:30 - 16:30	Lorenza Bohm with you Event type Visita immobile di persona - cod: HRM-6-1	▶ Def
•	17:00 - 18:00	Nicola Blanchi with you Event type Visita immobile di persona - cod: HRM-8-1	▶ Det
•	18:00 - 19:00	Glusy Marrone with you Event type Visita immobile con agente via video - cod: HRM-8-1	▶ Det
Tues	day, 2 March 2021		
•	14.00 - 15.00	Giorgio Bitonto with you Event byo Visita immobile con agente via video - cod: HRM-5-1 Rescheduted by HamesToPeopler. "Piccolo contrattempo."	▶ Det
•	15:00 - 16:00	Marco Collatti with you Event type Visita immobile con agente via video - cod: HRM-8-1	▶ Det
Wed	nesday, 3 March 2021		
•	18:00 - 19:00	Elisabetta Aquilani willi yoo Event type Visita immobile di persona - cod; HRM-4-1	▶ Def
Thur	sday, 4 March 2021		
•	14:30 - 15:30	Lucilla Bruni vetti yoo Event typo Visita immobile di persona - cod: HRM-4-1	▶ Det
•	15:30 - 16:30	lucilla bruni with you Event (yop Visita immobile di persona - cod: HRM-3-1	▶ Det

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Welcome to a new real estate world. Welcome to Kaaja.